Preface

The African Institute for Economic Development and Planning (IDEP) is a pan-African institution created in 1962 by the General Assembly of the United Nations. It began its operations on 21st November, 1963 with the primary purpose of accompanying and supporting newly independent African countries in their quest to build their human resource capacities as a necessary prerequisite for sustaining independence and promoting socio-economic development.

Its main activities, derived from its mandate, are organized around a portfolio of capacity development and training programmes as well as a set of policy research and dialogue initiatives. It also offers on-demand advisory services to governments and public institutions, and serves as a forum for exploration of alternative thinking on African development.

The Institute functions as a subsidiary body of the United Nations Economic Commission for Africa (ECA). It is headquartered in Dakar, Senegal and its membership comprises all the 54 African Member States. IDEP is the pioneer pan-African institution established on the African continent for the building, upgrading and/or updating of the technical aptitudes and proficiencies of mid-career and senior government officials in economic management and development planning.

The second *Knowledge Management Digest (Volume 2)*, a serial publication that highlights new developments in Knowledge Management and Library Services of the Commission, draws from the ECA Knowledge Repository and is published as a resource in celebration of the Commission @ 60. This issue provide information on the establishment of IDEP including the Terms of Reference, the statutes that govern the institute, and the development of its programmes over the years bases on the resolutions of the Conference of Ministers.
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I. **Resolutions**

Resolutions adopted by the Commission at its Seventy Sixtieth meeting of the Fourth Session (1962)

58 (IV). Establishment of an African institute for economic development and planning

The Economic Commission for Africa,

*Recalling* General Assembly resolution 1708 (XVI) of 19 December 1961, and Commission resolutions 16 (II) and 17 (II) of 4 February 1960,

*Noting* with satisfaction the report of the panel of experts on the establishment of an African institute for economic development and planning (E/CN.14/128),

Considering the urgent need for the establishment under the Commission's auspices of an African institute for economic development and planning to train the staff indispensable for the economic and social advancement of the African States, in accordance with the studies of the panel of experts,

*Considering* that the work of such an institute ought to embrace research and training in several disciplines, in particular those relating to planning and national accountancy, and that it ought also to act in a consultative capacity for the benefit of all African States,

*Considering* the decision taken by the Commission at its 73rd meeting, held on 28 February 1962, that the headquarters of the institute should be at Dakar,

*Considering* that there exist at Cairo a university infrastructure and an Institute of National Planning which could act as a sub-regional institute,

1. **Decides that**;

   (a) An African Institute of Economic Development and Planning shall be established this year with headquarters at Dakar;

   (b) Advantage shall be taken of the facilities offered by the United Arab Republic as the site of a future sub regional institute, and of any other sub regional facilities that may be offered by other countries;

   (c) A standing committee of direction shall be set up, to be composed of six-member States elected by the Commission for two years;

2. **Instructs** the Executive Secretary to appoint a panel of experts charged with:
(a) Drawing up a preliminary draft statute and a preliminary draft convention for accession by States;

(b) Studying forthwith the material conditions of the installation and operation of the Institute at Dakar;

(c) Studying the conditions under which the Institute of National Planning at Cairo could serve as a sub regional institute;

3. Requests the Executive Secretary to report to the Commission at its fifth session on the extent to which the foregoing decisions have been executed.

Resolutions adopted by the Commission at its Ninety Second meeting of the Fifth Session (1963)

71 (V). Pre-institute activities

The Economic Commission for Africa,

Recalling its resolution 58 (IV) of 1 March 1962 concerning the establishment of an African institute for economic development and planning,

Bearing in mind the report on the first meeting of the Standing Committee of Direction (FICN.14/172) and in particular the recommendation made in paragraph 13 of that report concerning the opening of the first course in Dakar in October 1963 and the organization of a specialized course in Cairo in 1963-1964 as well as of an introductory course in Tunis in 1963-1964,

Noting that the time-table of the Special Fund for the examination of the institute project schedules the finalization of the project for 1963, with the help of an advisory mission of the Special fund, and its submission to the Governing Council of the Fund by the Managing Director in January 1964,

Noting with satisfaction that more than forty candidates have already been put forward by the Government of African countries for fellowships for the course to be held in October 1963 at Dakar,

Noting also with satisfaction the active preparations made by the Executive Secretary for pre-institute activities, as described in his report (E/CN.14/1203), and also the efforts made by the United Nations and the specialized agencies to assemble the starting team in 1963;

1. Requests the Executive Secretary to carry out the activities for 1963-1964 agreed upon by the Standing Committee of Direction in June 1962, and to draw up detailed programmes of study and research for the scholastic year 1963-1964 in close cooperation with the Standing
Committee of Direction at its next meeting in 1963 and with the specialized agencies concerned, taking into account the conclusions of the advisory mission of the Special Fund;

2. Makes an urgent appeal to the Secretary-General and the Executive Chairman of the Technical Assistance Board of the United Nations to determine the temporary sources of finance required by these activities, while awaiting the decision of the Special Fund;

3. Decides to enlarge the Standing Committee of Direction by increasing the number of members from six to nine.

Resolutions adopted by the Commission at its Ninety Third meeting of the Fifth Session (1963)

72 (V). Financing of the African institute for Economic Development and planning

The Economic Commission for Africa,

Recalling its resolution 58(IV) of 1 March 1962 on the establishment of an African institute for economic development and planning and in particular paragraph 1(c) of the operative part of this resolution establishing a Standing Committee of Direction,

Noting with satisfaction the strong impetus given by this Committee to the preparatory work as is apparent from the report on the first meeting of the Committee (E/CN.141/72), held in June 1962 at Dakar,

Noting furthermore that as a result of this work identical requests have been made to the Special Fund for assistance on behalf of African countries by the Governments of Gabon, Senegal, Somalia, Togo and Tunisia and that the Government of Morocco has given its support to these requests,

Noting with satisfaction the statement made to the Governing Council of the Special Fund by the Managing Director of that organization in January 1963, from which it appears that the latter is confident that a project satisfying the criteria of the Special Fund could be submitted to the Governing Council in January 1964,

Bearing in mind the regulations concerning the financing of projects by the Special Fund, amongst these:

(a) The need to obtain counterpart funds from the beneficiary countries to cover, inter alia, local operating costs and equipment of the institute;

(b) The need to give the Governing Council of the Special Fund formal assurances on the fellowship budget,
1. **Decides** that the counterpart funds for the first five years of the institute will be paid up to a total of $1.5 million by those African States members of the Commission listed in the annex to the present resolution, according to the following methods:

(a) The payment of a fixed minimum contribution amounting to $25,000 by each of the Governments of countries listed in the annex below;

(b) An additional payment varying according to the population of each country, so as to bring the total contribution of each Government up to the following amount:

<table>
<thead>
<tr>
<th>Countries</th>
<th>Contribution</th>
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<tbody>
<tr>
<td>Countries with less than 1,500,000 inhabitants</td>
<td>$US 28,500</td>
</tr>
<tr>
<td>Countries with 1,500,000 to 8 million inhabitants</td>
<td>$US 39,000</td>
</tr>
<tr>
<td>Countries with 8 to 16 million inhabitants</td>
<td>$US 67,000</td>
</tr>
<tr>
<td>Countries with more than 16 million inhabitants</td>
<td>$US 102,000</td>
</tr>
</tbody>
</table>

2. Is willing to receive any contribution which the associate member States of the Commission, the States Members of the United Nations or members of the specialized agencies, foundations and other institutions interested in the institute would be prepared to make;

3. **Directs** the Executive Secretary to bring the present resolution to the attention of all Governments and institutions indicated in paragraphs 1 and 2 above immediately upon the closing of the fifth session of the Commission;

4. **Urges** the Governments of the countries listed in the annex below to undertake:

(a) To pay to the Special Fund, according to its procedures, before 30 June 1963, the fixed minimum contribution amounting to $25,000, as indicated in paragraph 1 (a) above;

(b) To pay the differences between this minimum contribution and the total contribution as indicated in para. 1(b) above, when the amount is confirmed by the Managing Director of the Special Fund;

5. Invites the members of the Commission listed in the annex below and the African associate members of the Commission to assume responsibility for financing the fellowships of the trainees whom they will send to the institute, at the same time expressing the hope, in particular in the case of the African associate members, that they may be assisted in this by the United Nations and other organizations responsible for technical assistance.
Resolutions adopted by the Commission at its One Hundred and Ninth meeting of the Sixth Session (1964)

93 (VI). Status of the African Institute for Economic Development and planning

The Economic Commission for Africa,

Pursuant to its resolution 58 (IV) of 1 March 1962 by which it was decided to establish the African Institute for Economic Development and Planning,

Having examined the report containing the recommendations of the panel of experts appointed by the Executive Secretary (E/CN.14/128), the report of the Executive Secretary (E/CN.14/275), and the report of the Standing Committee of Direction (E/CN.14/287),

1. Approves the statute of the African Institute for Economic Development and Planning set out in part B below;

2. Congratulate the Standing Committee of Direction set up under resolution 58 (N) on its constructive work;

3. Renews the Standing Committee's term of office which shall come to an end upon the appointment of the Governing Council as provided in article IV of the statute;

4. Invites the Conference of African Planners to meet as soon as possible, and at its first meeting, to elect the members of the Governing Council of the Institute.

Article I

Purposes and functions of the Institute

1. The primary purpose of the Institute will be the training of specialists and senior officials of the government services and institutions responsible for economic development and planning. Such training will be supported and supplemented by appropriate research activities, and the Institute, if requested, will offer limited advisory services to African countries in matters of economic planning. The Institute shall:

   (a) Provide an annual regular training course in Dakar of nine month's duration open primarily to selected high-ranking officials of government services responsible for development planning and secondarily to newly recruited officials who may later fill such positions; candidates must comply with the conditions of admission laid down by the Governing council in accordance with article IV, paragraph 4 (a) below;
(b) Provide introductory courses of two to three months on planning problems and methods. These courses, intended for senior staff from a country or group of countries, will be organized at the request of the Governments concerned;

(c) Provide in different African States short courses in specialized fields of development and in the planning of the various sectors of the economy, in cooperation with the specialized agencies concerned;

(d) Provide short seminars for senior government officials with a view to promoting cooperation between government planning services and the Institute;

(e) Undertake research activities with a view to the preparation of teaching materials for various courses and documentation for diffusion throughout the region for the use of the economic services and research workers;

(f) At the request of Governments and to the extent permitted by the training programme, provide services of an advisory nature.

**Article II**

**Site of the Institute**

2. The Headquarters of the Institute shall be situated in Dakar, Senegal, with a sub-regional institute in Cairo, (United Arab Republic) and such other sub regional institutes as may be established.

3. The host Government shall provide adequate premises, facilities and services as required for the efficient operation of the institute in agreement with the United Nations.

**Article III**

**Status and organization of the institute**

The institute shall be an autonomous institution under the aegis of the Economic Commission for Africa and shall be composed of a Governing Council, an Advisory Board on Studies and Research, a Director and staff.

**Article IV**

**The Governing Council**

1. The Governing Council shall be composed of the following members:

   (a) The Executive Secretary of the Economic Commission for Africa as chairman, ex officio;
(b) A member representing the Government of Senegal;

(c) Seven members elected by the Conference of Africa Planners on the basis of personal competence and experience in affairs connected with the work of the institutes, who shall be nationals of seven different African countries which are members or associate members of the Economic Commission for Africa. They shall be elected for a period of three years and shall be re-eligible. Pending the election of the members of the Governing Body at the first Conference of African Planners, the functions of the Council shall be exercised by the Standing Committee of Direction;

(d) The Director of the institutes shall be an ex officio member of the Governing Council and shall participate without vote in its deliberations; he shall act as secretary of the Council.

2. Except for the members first appointed, each member shall be elected for a period of three years and shall be re-eligible.

3. The seven members first appointed shall be elected in the following manner: two members for one year, two members for two years and three members for three years. At the expiry of their respective terms, new members shall be elected by the Conference to serve the normal term of three years.

4. The Governing Council shall:

   (a) Lay down general principles and policies governing the operation of the institute, including the general conditions of admission;

   (b) Review and approve work programmes and the relevant budgets;

   (c) Submit an annual report on the work of the institutes at each session of the Commission.

5. The Governing Council shall meet once a year; it may hold an extraordinary session on the request of the Chairman or of three of its members. It shall adopt its own rules of procedure.

6. The Governing Council shall as early as possible, consider suitable methods of financing the institutes in order to ensure its continuity upon the termination of Special Fund assistance and shall submit its proposals to the Commission before the end of its third year of operation at the latest.
Article V

The Director

1. The Director of the institute shall be appointed by the Secretary-General of the United Nations after consultation with the Governing Council.

2. The Director shall have the general responsibility for the organization, direction and administration of the institute; in accordance with the general policies laid down by the Governing Council, he shall:

   (a) Submit the programmes and budget of the institute to the Governing Council;

   (b) Carry out programmes and effect disbursements as provided in the budget;

   (c) Submit to the Governing Council annual reports on the activities of the institute and annual statements of expenses;

   (d) In consultation with the Chairman of the Governing Council, select and appoint the staff of the institute;

   (e) In consultation with the Chairman of the Governing Council, select the fellows for the training programmes in conformity with the general conditions of admission laid down by the Governing Council;

   (f) Conclude with other national and international bodies such arrangements as may be necessary for making available the services of the institute, provided always that the arrangements with national bodies shall be made with the approval of the Governments concerned;

   (g) Coordinate the work of the institute with that of the Commission and other similar existing or future international, regional and bilateral bodies;

   (h) Convene and attend meetings of the Governing Council and act as its secretary.

Article VI

Advisory Board on Studies and Research

1. The Advisory Board on Studies and Research shall be composed of: The director of the institute and three senior lectures chosen by him; a representative of the Economic Commission for Africa, a representative from each of the United Nations specialized agencies concerned; any other representatives invited to take part in the work of the institute.
2. The Board shall act in a technical advisory capacity when the study and research programmes of the institute are drawn up.

3. The Board shall be convened by the Director of the institute and shall meet at least once every year.

Article VII

Cooperation of the secretariat of the Economic Commission for Africa

The institute and the secretariat of the Commission shall cooperate closely with each other in the performance of the functions of the institute.

Article VII

Cooperation with the specialized agencies

The Institute shall, in the performance of its functions, cooperate with the specialized agencies within their respective fields.

Article IX

Financial resource and rules governing

The financial management of the Institute

1. The Institute shall derive its finance from contributions made by the Special Fund and by the contributing Governments. Further resources may be derived from the United Nations, the specialized agencies, other governmental organizations and institutions, Governments and non-governmental organizations. Acceptance by the Institute of offers of such further assistance shall in every case be subject to the decision of the Chairman of the Governing Council, in consultation with the Director of the Institute, in accordance with the relevant provisions of the rules governing the financial management of the institute. The Chairman of the Governing Council shall report on the matter to the Council as soon as possible.

2. Rules governing the financial management of the Institute shall be drawn up and issued by the Secretary-General of the United Nations after consultation with the Governing Council thought its Chairman and with the Advisory Committee on Administrative and Budgetary Questions of the United Nations.
Resolutions adopted by the Commission at its One hundred and Twelfth meeting of the Sixth Session (1964)

105 (VI). Conference of African planners

The Economic Commission for Africa,

Bearing in mind that all independent African States have drawn up or are in the course of preparing national development plans,

Taking note of the research work already done by the secretariat or in progress on the analysis of national development plans, including their economic and social aspects, on projections and on the coordination of national development plans,

Noting with satisfaction the increasing emphasis being given to training and advisory services in development planning,

Considering its resolution 93 (VI) of 27 February 1964 establishing the statutes of the African Institute for Economic Development and Planning.

Believing that the time has come to establish regular contacts between African development planners. with a view to exchanging information on methods and techniques and to promoting the coordination of development plans.

1. Decides to establish a Conference of African Planners with the following terms of reference:

   (a) To advise the Executive Secretary and the African Institute of Economic Development and planning on the annual programme of work and research in economic and social development planning. Including projections;

   (b) To act as a center for the exchange of information on methods and techniques of development Planning;

   (c) To promote the coordination of national development plans;

2. Requests the Conference to establish working relationships with services. institutions and universities working in the field and in particular the African Institute for Economic Development and Planning;

3. Requests further the Conference to proceed to the election of the Board of Directors of the African Institute for Economic Development and Planning in accordance with the statutes of that Institute, the delegates at the conference being specially authorized to do so by their Governments;
4. Recommends that Governments should be invited by the Executive Secretary to include in their delegations to the Conference of African Planners representatives of institutes or university faculties working in this sector.

Resolutions adopted by the Commission at its One Hundred Thirty Ninth meeting of the Eighth Session (1967)

180 (VIII). The African Institute for Economic Development and planning

The Economic Commission for Africa,

Considering its resolution 93 (VI) of 27 February 1964 and, in particular Part B, article IV, paragraph 6,

Considering the report of the Governing Council of the Institute (E/CN.14/367) of 8 November 1966,

Considering the introductory statement by the Director of the Institute,

Considering that the formulation and application of a planning policy depend on the existence of a staff which is adequate in number and quality,

Considering the facilities available in the Institute, particularly in the field of training,

Considering the present problems connected with the consolidation of the Institute,

1. Approves the report submitted by the Governing Council and warmly commends the Director of the Institute and the other members of the Governing Council;

2. Recommends that the Chairman of the Governing Council, in consultation with the Director of the Institute, should organize a systematic round of information visits to the Governments of countries which are members and associate members so that these countries may:

   (a) Take the necessary measures to use the facilities offered by the Institute as a matter of priority;

   (b) Submit annually the largest possible number of candidates meeting the prescribed requirements;

   (c) Jointly determine the equivalent status of the diploma of the Institute in terms of their civil service standards;
3. Requests the Director of the Institute and the second Conference of African Planners to re-examine the problems of the Institute with a view to meeting the need for economists and planners and to establishing permanent working relationships;

4. Recommends the continuation of the present system of financing the activities of the Institute subject to the re-examination referred to in operative paragraph 3 above.

Resolutions adopted by the Commission at One Hundred Fiftieth meeting of the Ninth Session (1969)


The Economic Commission for Africa,

Considering its resolution 180 (V111) of 24 February 1967, and in particular operative paragraphs 3 and 4 of that resolution,

Considering the report of 10 January 1969 of the United Nations Development Programme mission for the evaluation of the project of the African Institute for Economic Development and Planning (DP/SF/310/REG/19),

Considering the evaluation report submitted by the Acting Director of the institute,

Having taken note of the institute training and research programme in the second phase of the institute project, submitted by the Governing Council at the ninth session,

Considering the willingness expressed by the Government of the Republic of Senegal to spare no effort in providing appropriate facilities for the institute project to enable it to attain its goals in respect of training and research,

1. Urges member States to continue to give increasing moral and financial support to the project with a view to establishing the Institute as an independent institution enjoying the support of the African countries;

2. Notes with satisfaction the willingness expressed by the United Nations Development Programme to finance the second phase of the Institute project;

3. Reaffirm its determination that the Institute shall continue to operate;

Requests African Governments to recognize the training given at the Institute and to take steps to attract the largest possible number of applicants;

Invites member States to appoint more students and officials in charge of planning and economy to follow long-term or short-term courses, regional and national courses and training periods
organized by the Institute, and requests them in selecting trainees, to give preference to candidates with a knowledge of "the second language;"

1. **Recommends** greater stability in respect of the administrative and teaching staff of the Institute, and accepts the recommendation contained in paragraph 18 (In) (a), (b) and (c) of the report of the Governing Council of the Institute;

2. **Authorizes** the Executive Secretary of the Economic Commission for Africa and the Director of the Institute to take any action necessary to establish closer cooperation between the Institute and the African universities, particularly in research, and also to encourage applications from African university teachers, particularly for the recruitment of bilingual lecturers, so as to achieve greater receptivity on the part of the students;

3. **Requests** member States to submit their requests to the Governing Council of the United Nations Development Programme for financing the second phase of the Institute project, taking into account that 1st July has been set as the deadline to enable the Governing Council of the United Nations Development Programme to embark upon financing operations.

**Resolutions adopted by the Commission at its One Hundred Seventy First meeting of the Tenth session (1973)**


**A - The Financing of the African Institute for Economic Development and planning**

**The Conference of Ministers,**

*Regretting* the new policy of the United Nations Development Programme, which appears to involve a substantial reduction in the near future, in the financial support of the Programme for the African Institute for Economic Development and Planning thus jeopardizing the continued existence of the Institute,

*Recalling* however, that in resolution 58 (IV) of 1 March 1962 of the Commission establishing the Institute, the African countries clearly expressed their determination that the Institute should be a permanent African Institution,

1. **Urgently requests** the United Nations Development Programme to continue to provide the financing of the African Institute for Economic Development and Planning during the first three phases of its existence, as it has done for the related Latin American and Asian Institutes, in order to avoid any discrimination between the three countries;

2. **Urgently invite** member States, individually and collectively, to approach the United Nations Development Programme to this end;
3. *Further urgently invites* the Executive Secretary of the Commission to prepare a scheme providing for the permanent financing of the Institute after those phases have ended.

**B - permanent Premises of the African institute for Economic Development and Planning**

The Conference of Ministers,

1. *Commends* the Government of the Republic of Senegal for its sustained efforts in favor of the Institute and for having made a site available to it for the construction of permanent premises;

2. *Invites* the Executive Secretary of the Commission to take the necessary steps to ensure that the permanent premises are constructed as quickly as possible.

**Resolutions adopted by the Commission at its One Hundred Eighty Third meeting of the Eleventh Session (1975)**


The Conference of Ministers,

*Recalling* the requests of the Conference of African Planners that the terms of appointment of the new members of the Governing Council should be for two years in order to fit in with the biennial sessions of the Conference, that consideration should be given to increasing the number of members of the Governing Council from seven to eight in order that all sub regions may have an equal number of seats in the Council and that the Conference of Ministers should validate all elections made to the Governing Council of the African Institute for Economic Development and Planning since 1967 and the activities of such elected members,

1. Decides that article IV, paragraph l(c), of the Statute of the African Institute for Economic Development and Planning should be deleted and replaced by the following:

"Two members elected by the Conference of African Planners on the basis of personal competence and experience in matters connected with the work of the Institute from each sub region of the Economic Commission for Africa and who are nationals of any two of the countries of that sub region which are members of the Economic Commission for Africa. Persons elected under this paragraph shall hold office for two years and shall be eligible for re-election";

2. *Further* decides that all persons previously elected to the Governing Council by the Conference of African Planners for terms of two years shall be deemed to have been regularly elected to such terms and the validity of previous elections conducted by the Conference of African Planners and the activities of any person elected under such elections as a member of the Governing Council, shall not be affected by reason of the fact that such elections were not for a term of three years.
Resolutions adopted by the Commission at its two Hundred and Eighty-five meeting of the Eleventh Session (1975)

285 (XII). African Institute for Economic Development and planning

The Conference of Ministers.

Recalling its resolution 250(XI) of 22 February 1973 on the African Institute for Economic Development and Planning,

Taking note of the achievements of the Institute in its second phase of operations under its current direction in its drive to develop an appropriate approach to the problems of African planning and strategies of development through its training, research and advisory activities,

Convinced that the Institute should continue to play an even more important role in the planned development of Africa in the years to come,

Conscious that there is a need for the United Nations Development Programme to contribute to the Financing of the Institute during its third phase,

1. Expresses its satisfaction with the success achieved by the Institute during the past two years’ in acquiring additional financial resources amounting to about $700,000, thanks to bilateral and multilateral contributions;

2. Registers with deep appreciation and gratitude:

   (a) The recent moves by the Government of Senegal to assure the construction of permanent quarters for the Institute;

   (b) The agreement of African Governments to increase their yearly financial contributions to the Institute to a total of $1 million;

3. Invites the Director of the Institute to intensify his fund-raising efforts to ensure the future of the institute;

4. urgently requests the United Nations Development Programme:

   (a) To continue its financial support for the Institute during the forthcoming third phase, at least at the Minimal level of $1 million yearly;

   (b) To continue to provide the Institute with these facilities in collecting the contributions of the African Governments and other administrative supporting services which it had in the past provided in order to facilitate and enhance the Institute’s activities;
5. *Further urges* African Governments to participate actively and effectively in the forthcoming evaluation of the Institute to be undertaken by the United Nations Development Programme and the United Nations in cooperation with the Economic Commission for Africa with a view to examining the activities and quantifying the requirements of the Institute for the third and subsequent phases;

6. *Invites* the Director of the Institute to expand the activities of the Institute, combining in a balanced manner its three functions of research, training and advisory services;

7. *Recommends* that general training courses on planning should continue to be a permanent element of the programme of the Institute;

8. *Invites* African countries, in particular those which are members of the Governing Council of the United Nations Development Programme, to bring the latter to implement paragraph 4 of the present resolution;

9. *Invites* the Executive Committee to study the programme of the Institute and the level of recruitment of trainees and, in the light of the suggestions made by the Conference of African Planners, to take appropriate measures to secure recognition of the training courses and diplomas of the Institute at a suitable level in the administrative and educational systems in Africa.

**Resolutions adopted by the Commission at its One Hundred Ninety Third meeting of the Twelfth Session (1963)**

**320 (XIII). Strengthening of the African Institute for economic Development and planning**

*The Conference of Ministers,*

*Recalling* its resolutions 250 (XI) of 22 February 1973 and 285 (XII) of 28 February 1975 on the African Institute for Economic Development and Planning,

*Noting* that, at its eleventh extraordinary meeting held at Kinshasa in December 1976, the Council of Ministers of the Organization of African Unity invited the Administrative Secretary-General of the Organization of African Unity and the Executive Secretary of the Economic Commission for Africa Jointly to find ways and means of strengthening the Institute,

*Noting further* that at its sixth session the Conference of African planners expressed the belief that the role of the Institute should include not only the teaching of planning techniques, but also research on the applicability of such techniques for the development of Africa and helping its trainees to understand issues relating to such ideas as the new international economic order,

*Convinced* that the Institute should in future years’ play a more important role in training for development planning in Africa,
Bearing in mind the positive contribution made by the United Nations Development Programme to the financing of the Institute since its establishment,

Aware of the positive contribution made by the United Nations Office of Technical Cooperation as the executing agency for the Institute since its establishment,

Convinced that, to meet the training needs of African States and respond to their expectations, the budget of the Institute should be increased as necessary,

1. Adopts the attached Statute of the Institute, for the purpose of strengthening its effectiveness and authority;

2. Invites the Executive Secretary and the Director of the Institute to study, as soon as possible, ways and means of introducing at the Institute a post-university course lasting 24 months;

3. Further invites the Executive Secretary and the Director of the Institute to seek ways of making the Institute an important training, study and research center whose student body is in proportion to the real needs of Africa;

4. Also invites the Executive Secretary and the Director of the Institute to provide the Institute with teaching staff and research workers of high caliber compatible with the requirements of post-graduate training;

5. Invites African States to pay without delay their contributions totaling $US 1 million, to which they committed themselves under Commission resolution 285 (XII) of 28 February 1975;

6. Invites member States to recognize the diploma issued by the Institute and reserve appropriate positions in their administrative hierarchies for their nationals who hold such diplomas;

7. Expresses its gratitude to the United Nations Development Programme for having undertaken to pay, every year in the third phase, a contribution of $US 800,000, and expresses the hope that the programme will consider increasing its contribution in accordance with the wishes expressed in resolution 285 (XII) of 28 February 1975;

8. Expresses its gratitude to the United Nations Development Programme for having undertaken to provide the Institute with a working capital fund of $US 360,000;

9. Urges African Governments to consider making additional voluntary contributions within the limits of their resources;

10. Urges the Executive Secretary to seek sources of supplementary Financing, particularly from non-African countries and international financing institutions.
ANNEX

Statute of the African Institute for Economic Development and Planning

Article I

Purposes and functions of the Institute

1. The primary purpose of the Institute shall be the training of specialists and senior officials of those services and institutions in Africa responsible for economic development and planning. Such training shall include appropriate supportive research activities. The Institute shall also organize seminars of varied duration on practical problems of national or regional development and on the planning of various economic factors. The functions of the Institute shall be as follows:

(a) To provide at its headquarters training courses of varying duration on various aspects of development and planning. The details of such courses and the requirements for admission shall be determined periodically by the Governing Council on the advice of the Advisory Board on Studies and Research. The Council will also determine the type and nature of certificates to be awarded at the end of such activities;

(b) To organize in African countries, in cooperation with the appropriate national services and the specialized agencies concerned, seminars of varying duration on practical problems of national and regional development and planning;

(c) To provide advisory services at the request of Governments and insofar as the training programme allows;

(d) To establish documentation which will be made available throughout Africa to research workers, to national institutions dealing with economic development problems and to sub regional organizations in the field of economic planning and development;

(e) In undertaking these four functions, the Institute should take into account the paramount importance of promoting and defending the economic independence of African countries.

Article I

Site of the Institute

1. The headquarters of the Institute shall be situated at Dakar, Senegal.

2. The host Government shall provide in agreement with the United Nations, adequate premises, facilities and services as required for the efficient operation of the Institute.
Article II

Site and organization of the Institute

1. The Institute shall be an autonomous African institution with its own Governing Council and budget and shall operate under the aegis of the Economic Commission for Africa. General supervision by African Governments shall be exercised through the Conference of Ministers of the Economic commission for Africa and its appropriate subsidiary bodies.

2. In addition, there shall be an Advisory Board on Studies and Research, a Director and supporting staff.

Article III

The Governing council

1. The Governing Council shall be composed as follows:

   (a) The Executive Secretary of the Economic Commission for Africa, who shall be ex-Officio Chairman;

   (b) A representative of the government of Senegal;

   (c) Twelve members appointed by the Conference of Ministers of the Economic Commission for Africa on the recommendation of the Conference of African Planners. These members, selected on the basis of their personal competence and experience in affairs connected with the work of the Institute, must be nationals of 12 different African countries, chosen with due consideration for the principle of geographic distribution. They shall be appointed for a period of four years and shall be eligible for re-appointment. To achieve continuity, six of the 12 shall initially be appointed for two years. Vacancies occurring due to disability or resignation shall be filled for the interim period by the ECA Executive Committee or the Conference of Ministers, whichever meets first;

   (d) During the period of UNDP assistance to the Institute, a UNDP representative, who will normally be the UNDP Resident Representative at Dakar, shall participate as a non-voting member in the deliberations of the Governing Council;

   (e) The Director of the Institute shall act as secretary of the Governing Council;

2. The Governing Council shall:

   (a) Lay down general principles and policies governing the operations of the Institute including the general conditions of admission;

   (b) Review and approve work programmes and the relevant budgets;
(c) Examine and approve the Director's annual report on the work of the Institute, including a statement of revenue and expenditure for the preceding period prepared by the Chief Administrative Officer;

(d) Present an annual report on the work of the Institute at the appropriate meeting of the Executive Committee of the Economic Commission for Africa;

(e) Review the administration of the Institute and make such recommendations as it may deem appropriate;

(f) Participate in the appointment, renewal and termination of contracts of the senior staff of the Institute.

3. The Governing Council shall hold an ordinary session twice a year, once to adopt the budget and programme activities and once to review the management report and statement of accounts. It may hold an extraordinary session at the request of the Chairman or one third of its members. The Governing Council shall adopt its own rules of procedure.

Article V

The Chairman of the Governing council

1. The Chairman of the Council shall:

   (a) Convene the Governing Council and prepare its agenda;

   (b) By delegation of authority from the Secretary-General of the United Nations, appoint the Director and other staff of the Institute.

   (c) With the approval of the Governing Council, solicit and receive aid from specialized Agencies of the United Nations, intergovernmental agencies, non-governmental organizations and other sources.

Article VI

The Director

1. By delegation of the powers of the Secretary-General of the United Nations, the Executive Secretary of ECA shall appoint the Director of the Institute after consultation with the Governing Council. The initial appointment of the Director shall be for three years, renewable for succeeding periods of two years each.

2. The Director will be assisted by a Deputy Director.
3. The Director shall have the responsibility for the organization, direction and administration of the Institute. In accordance with the policies laid down by the Governing Council he shall:

(a) Submit the programme and budget of the Institute to the Governing Council for approval;

(b) Carry out programmes and effect disbursements as provided in the budget through which funds have been allocated;

(c) Submit to the Governing Council annual reports on the activities of the institute, together with a complete report on revenue and expenditure for the preceding period by the Chief Administrative officer;

(d) Submit the names of senior personnel for approval by the Chairman of the Governing Council with the concurrence of the Council;

(e) Select and appoint the personnel of the Institute in consultation with the Chairman of the Governing Council;

(f) Make the necessary arrangements with other national and international organizations for the utilization of the services offered by the Institute, it being understood that arrangements with national organizations will be made with the approval of the Governments concerned.

Article VII

Advisory board on studies and research

1. The Advisory Board on Studies and Research shall be composed of:

- The Director of the Institute;
- The Deputy Director;
- Two senior lecturers nominated by the Director;
- A representative of the Economic Commission for Africa;
- A representative of each of the United Nations agencies concerned;
- Four professors or research workers appointed by the Chairman of the Governing Council, having regard to the principle of equitable geographical representation;
- Two senior members of appropriate university disciplines outside Africa, one from a developed country and one from a developing country, to be appointed by the Governing Council and proposed by the Chairman.
2. Members of the Board appointed by the Chairman of the Governing Council shall normally be requested to serve for at least three years.

3. The Director shall be the Chairman of the Advisory Board on Studies and Research.

4. The Advisory Board on Studies and Research shall be responsible for giving technical advice with regard to the design of research and study programmes of the Institute.

5. The Board shall be convened at least once a year by its Chairman. At its meeting, it shall formulate recommendations to be submitted to the Governing Council on the future work programme of IDEP.

Article VIII

Cooperation with the secretariat of the

Economic Commission for Africa

The secretariat of the Economic Commission for Africa shall, within the limits of its resources, assist the Institute in every possible way in order to facilitate its work in economic planning for Africa. In particular, ECA should from time to time make available to the Institute experienced staff to give lectures, to assist in supervising research to participate in seminars.

Article IX

Financial resources and odes governing

The financial management of the Institute

1. The Institute shall derive its finances from contributions made by African Governments and by UNDP. The Institute may derive further resources in cash or in kind from the United Nations, its specialized agencies, other governmental organizations and institutions, Governments and non-governmental organizations. Acceptance by the Institute of offers of such further assistance shall in every case be subject to the decision of the Chairman of the Governing Council in consultation with the Director of the Institute, in accordance with the basic aims of the Institute and the relevant provisions of the rules governing the financial management of the Institute shall be drawn. The Chairman of the Governing Council shall report on the matter to the Council at its next session.

2. Rules governing the financial management of the Institute shall be drawn up and issued by the Secretary-General of the United Nations after consultation with the Governing Council through its Chairman and with the Advisory Committee on Administrative and Budgetary Questions of the United Nations.
Article X

General remarks

1. This Statute supersedes that adopted pursuant to resolution 93 (VI) of 27 February 1964 at the 109th plenary meeting of the Economic Commission for Africa.

2. Once the revised Statute is adopted, the Secretary-General of the United Nations shall be requested to update his Bulletin ST/SGB/129 of 31 December 1964 accordingly.

Resolutions adopted by the Commission at its Two hundred and seven meeting of the fourteenth Session (1979)

350 (XIV). Administrative and budgetary questions relating to the African Institutes for Economic Development and planning: Statute and finances

The Conference of Ministers,


(a) That, at its eighteenth meeting held in Khartoum in May 1978, the Executive Committee of the Commission endorsed the statute of the Institute as adopted by resolution 320 (XIII) and revised in the light of the proposals made by the Secretary-General on the advice of the fifth Committee of the United Nations and recommended that the revised statute be submitted through the Economic and Social Council for approval by the General Assembly,

(b) That, at its nineteenth meeting held in Dakar in February 1979, the Governing Council of the Institute recommended the adoption of the draft statute as amended, without prejudice to having the provisions of the statute reviewed at the beginning of the next phase of the Institute at a time when the future financing of the Institute would be the subject of a complete evaluation,

(c) That, at its seventeenth meeting held in Addis Ababa in December 1977, the Governing Council of the Institute adopted a two-year programme as decided by resolution 320 (XIII),

(d) That, at its seventh session held in Addis Ababa in December 1978, the Conference of African Planners, after consideration of the report of the Institute on the implementation of the two-year programme, recognized that unless the member States fulfilled their financial commitment as decided by resolution 285 (XII), the Institute would not be in a position to implement effectively its programme of activities,
(e) That, during its deliberations at its seventh session, the Conference of African Planners further considered the administrative procedures for collecting the contributions of member States for the Institute,

(f) That, at its nineteenth meeting held in Dakar in February 1979, the Governing Council of the Institute, after consideration of the financial resources available to the Institute for 1979, recognized that a minimal annual budget of SUS 1,800,000 would be needed for the implementation of the Institute’s two-year programme,

(g) That, at the eighteenth session held in Dakar in December 1977, the Governing Council of IDEP adopted a proposal recommending that countries use their United Nations Development Programme indicative planning figures to finance the fellowships of their nationals at the Institute as an additional means of increasing the resources available to the Institute,

(h) That, at its nineteenth meeting held in Dakar in February 1979 the Governing Council of the Institute, bearing in mind that the Institute was a subsidiary body of the Economic Commission for Africa, recommended that funds be made available to the Institute from the United Nations regular budget through the budget of the Commission,

1. *Adopts* the revised statute of the Institute as amended by the Fifth Committee for the General Assembly and endorsed by the Executive Committee of the Commission after amendment of article IV.2 which is contained in the annex to the present resolution;

2. *Invites* the Executive Secretary to submit the statute as adopted through the Economic and Social Council for approval by the General Assembly;

3. Urges member States to pay their arrears of financial contributions to the Institute and to pay their annual contributions regularly and on time;

4. Appeals to the member States concerned to clear all their outstanding assessed contributions by the end of 1980;

5. Requests the cooperation of the United Nations Development Programme through its resident representatives, in facilitating the regular collection of the financial contributions of member States;

6. Requests also member States to consider the possibility of awarding scholarships which may be financed out of their national indicative planning figures to meet the costs of training their nationals at the Institute;

7. Further requests the Executive Secretary to do everything within his power to give a new impetus to the Institute and to secure the necessary financial resources, through the United Nations regular budget, in order to meet the cost of two additional professional posts and teaching material at the Institute.
ANNEX

Statute of the Africa Institute for Economic Development and Planning

Article I

purpose and functions of the Institute

1. The primary purpose of the institute shall be the training of specialist and senior officials of those services and institutions in Africa responsible for economic development and planning. Such training shall include appropriate supportive research activities. The institute shall also organize seminars of varied duration on practical problems of national or regional development and of the planning of various economic factors. The functions of the institute shall be as follows:

(a) To provide at its headquarters training courses of varying duration on various aspects of development and planning. The details of such courses and the requirements for admission shall be determined periodically by the Governing Council on the advice of the Advisory Board on Studies and Research. The Council will also determine the type and nature of the certificates to be awarded at the end of such activities;

(b) To organize in African countries, in cooperation with the appropriate national services and the specialized agencies concerned, seminars of varying duration on practical problems of national and regional development and planning;

(c) To provide advisory services at the request of Governments and in so far as the training program allows;

(d) To establish documentation which will be made available throughout Africa to research workers, to national institutions dealing with economic development problems and to sub regional organizations in the field of economic planning and development;

(e) In undertaking these four functions, the institute should take into account the paramount importance of promoting and defending the economic independence of African countries.

Article II

Site of the Institute

1. The headquarters of the Institute shall be situated at Dakar, Senegal.

2. The host Government shall provide, in agreement with the United Nations, adequate premises, facilities and services as required for the efficient operation of the institute.
Article III

Status and organization of the Institute

1. The institute is a Subsidiary body of the Economic Commission for Africa.

2. The Institute shall have its own Governing Council and budget. It shall be subject to the Financial Regulations and the Staff Regulations of the United Nations, except as may be otherwise provided by the General Assembly. It shall also be subject to the Financial Rules, the Staff Rules and all other administrative issuances of the Secretary-General, except as may be otherwise decided by him.

3. In addition, there shall be an Advisory Board on Studies and Research, a Director and supporting staff.

Article IV

The Governing Council

1. The Governing Council shall be composed as follows:

(a) The Executive Secretary of the Economic Commission for Africa, who shall be ex-officio Chairman;

(b) A representative of the Government of Senegal;

(c) Twelve members appointed by the Conference of Ministers of the Economic Commission for Africa on the recommendation of the Conference of African planners. These members, selected on the basis of their personal competence and experience in affairs connected with the work of the Institute, must be nationals of 12 different African countries, chosen with due consideration for the principle of geographic distribution. They shall be appointed for a period of four years and shall be eligible for reappointment. To achieve continuity, six of the 12 shall initially be appointed for two years. Vacancies occurring due to disability or resignation shall be filled for the interim period by the ECA Executive Committee or the Conference of Ministers, whichever meets first;

(d) During the period of UNDP assistance to the Institute, a UNDP representative, who will normally be the UNDP resident representative at Dakar, shall participate as a non-voting member in the deliberations of the Governing Council;

(e) The Director of the Institute shall act as secretary of the Governing Council.

2. The Governing Council shall:
(a) Lay down general principles and policies governing the operations of the Institute, including the general conditions of admission;

(b) Review and approve work programmes and the relevant budgets;

(c) Examine and approve the Director's annual report on the work and progress of the Institute, including the budgetary and financial report for the preceding year;

(d) Present an annual report on the work of the Institute including a complete audited report in respect of all income and expenditures at the appropriate meeting of the Executive Committee of the Economic Commission for Africa or the Conference of Ministers;

(e) Review the administration of the Institute and make such recommendations as it may deem appropriate.

3. The Governing Council shall hold an ordinary session twice a year, once to adopt the budget and programme activities and once to review the management report and statement of accounts. It may hold an extraordinary session at the request of the Chairman or one third of its members. The Governing Council shall adopt its own rules of procedure.

Article V

The Chairman of the Governing Council

1. The Chairman of the Council shall:

   (a) Convene the Governing Council and prepare its agenda;

   (b) By delegation of authority from the Secretary-General of the United Nations, appoint the Director and other staff of the Institute;

   (c) With the approval of the Governing Council, solicit and receive aid from specialized agencies of the United Nations, intergovernmental agencies, non-governmental organizations and other sources.

Article VI

The Director

1. The Secretary-General of the United Nations, upon recommendation by the Executive Secretary of ECA, shall appoint the Director of the Institute. The Executive Secretary shall consult with the Governing Council before making his recommendation. The initial appointment of the Director shall be for three years, renewable for succeeding periods of two years each.
2. The Director will be assisted by a Deputy Director.

3. The Director shall have the responsibility for the organization, direction and administration of the Institute. In accordance with the policies laid down by the Governing Council, he shall:

   (a) Submit the programme and budget of the Institute to the Governing Council for approval;

   (b) Carry out programmes and effect disbursements as provided in the budget through which funds have been allocated;

   (c) Submit to the Governing Council annual reports on the activities of the Institute, together with a complete report on revenue and expenditure for the preceding period;

   (d) Submit the names of senior personnel for approval and appointment by the Secretary-General of the United Nations or the Executive Secretary of the Economic Commission for Africa, depending on the level of the posts to be encumbered:

   (e) Select and appoint personnel of the Institute other than those in (d) above, after consultation with the Executive Secretary of the Economic Commission for Africa;

   (f) Make the necessary arrangements with other national and international organizations for the utilization of the services offered by the Institute, it being understood that arrangements with national organizations will be made with the approval of the Governments concerned.

Article VII

Advisory Board on Studies and Research

1. The Advisory Board on Studies and Research shall be composed of:

   • The Director of the Institute;

   • The Deputy Director;

   • Two senior lecturers nominated by the Director;

   • A representative of the Economic Commission for Africa;

   • A representative of each of the United Nations agencies concerned;

   • Four professors or research workers appointed by the Chairman of the Governing Council, having regard to the principle of equitable geographical representation;
• Two senior members of appropriate university disciplines outside Africa, one from a developed country and one from a developing country, to be appointed by the Governing Council and proposed by the Chairman.

2. Members of the Board appointed by the Chairman of the Governing Council shall normally be requested to serve for at least three years.

3. The Director shall be the Chairman of the Advisory Board on Studies and Research.

4. The Advisory Board on Studies and Research shall be responsible for giving technical advice with regard to the design of research and study programmes of the Institute.

5. The Board shall be convened at least once a year by its Chairman. At its meeting, it shall formulate recommendations to be submitted to the Governing Council on the future work programme of IDEP.

Article VIII

Cooperation with the secretariat of the Economic Commission for Africa

The secretariat of the Economic Commission for Africa shall, within the limits of its resources, assist the Institute in every possible way in order to facilitate its work in economic planning for Africa. In particular, ECA should, from time to time, make available to the Institute experienced staff to give lectures, to assist in supervising research and to participate in seminars.

Article IX

Financial resource and rules governing the financial management of the Institute

The Institute shall derive its finances from contributions made by African Governments and by UNDP. The Institute may derive further resources in cash or in kind from the United Nations, its specialized agencies, other governmental organizations and institutions, Governments and non-governmental organizations. Acceptance by the Institute of offers of such further assistance shall, in every case, be subject to the decision of the Chairman of the Governing Council, in consultation with the Director of the Institute, in accordance with the basic aims of the Institute and the relevant provisions of the rules governing the financial management of the Institute. The Chairman of the Governing Council shall report on the matter to the Council at its next session.
Article x

General remarks

1. This statute supersedes that adopted pursuant to resolution 93 (VI) of 27 February 1964 at the 109th meeting of the Economic Commission for Africa.

2. The Secretary-General is requested to issue revised administrative instructions to ensure the effective implementation of this statute.

Resolutions adopted by the Commission at its Two Hundred Twelfth meeting of the Fifteenth Session (1980)


The Conference of Ministers.


Noting that:

(a) By decision 35/454 of 20 December 1979 the General Assembly of the United Nations approved the statute of the African Institute for Economic Development and Planning as adopted in resolution 320 (XIII) of 1 March 1977 and revised in the light of the proposals made by the Secretary-General on the advice of the Fifth Committee of the General Assembly,

(b) At the meeting of Resident Representatives of the United Nations Development Programme of the Africa region held in Mbabane in January 1980, it was recommended that, in order to facilitate training at the African Institute for Economic Development and Planning, the appropriate Governments, departments or ministries of African Governments should work together with the United Nations Development Programme's Resident Representatives to integrate fellowships for study at the Institute with national programmes financed by the national indicative planning figures of the United Nations Development Programme,

(c) At its twenty-first meeting held in Addis Ababa from 21 to 23 March 1980, the Governing Council of the Institute took note of the recommendation of the meeting of the Resident Representatives of the United Nations Development Programme of the Africa region addressed to the Conference of African planners, Statisticians and Demographers, for the Conference to prepare a resolution for submission to the Conference of Ministers urging
the States members of the Commission to integrate within their national indicative planning figures the financing of fellowships for their nationals to study at the Institute,

(d) At its twenty-first meeting, the Governing Council of the African Institute for Economic Development and Planning also noted that the contributions collected from States members of the Institute for the year 1979 amounted to $US 630,327 in respect of a commitment of $US 1 million, and that the outstanding arrears as of 31 December 1979 amounted to $US 1.7 million and that the Governing Council recommended that the Conference of Ministers should pass a resolution urging States members of the Institute to fulfil their financial commitments to the Institute,

1. Requests member States to consider awarding scholarships for study at the African Institute for Economic Development and Planning which may be financed out of their national indicative planning figures;

2. Appeals to the member States concerned to pay all their outstanding assessed contributions to the African Institute for Economic Development and Planning by the end of 1980;

3. Urges member States to pay their annual contributions regularly and on time.

Resolutions adopted by the Commission at its Two Hundred Twenty Second meeting of the Seventeenth Session (1982)


The Conference of Ministers,

Recalling its resolutions 285 (XII) of 28 February 1975, 350 (XIV) of 27 March 1979 and 399 (XV) of 12 April 1980 on the African Institute for Economic Development and Planning,

Taking note of:

(a) The achievements of the Institute in its third phase of operation and its drive to develop an appropriate approach to the problems and needs of Africa's development planning and policy design through its training and research activities, as indicated in the institute's five-year plan, 1982-1986,

(b) The fact that the growing activities of the Institute and the effect of inflation require additional financial resources, while the African countries' stipulated contributions have remained unchanged since 1975,

(c) The fact that African countries which have gained independence since 1975 should be added to the list of contributors to the Institute's finances,
(d) The fact that the meeting of the United Nations development Programme Resident Representatives of the African region held in Mbabane, Swaziland, in January 1980 recommended that in order to facilitate training at the Institute, Governments should work together with the Resident Representatives to include fellowships for study at the Institute in their national programmes financed by the national Indicative Planning Figures,

Considering that, at its twenty-first meeting held in Addis Ababa from 21 to 23 March 1980, the Governing Council of the institute took note of the recommendations of the above-mentioned meeting of the Resident Representatives of the African region and requested the Joint Conference of African Planners, Statisticians and Demographers to prepare a resolution for submission to the Conference of Ministers urging the States members of the Commission to include in their national indicative planning figures the financing of fellowships for their nationals to study at the Institute,

Convinced that the institute should play an even more important role in the development planning of Africa in the years to come, and particularly in the implementation of the Lagos Plan of Action

Conscious that there is a need for the United Nations Development Programme and African Governments to continue to contribute to the financing of the institute during its coming five-year cycle,

1. Proposes to apply the indexation formulae agreed upon by States members of the Commission to the 1980 gross national product of all independent African countries in 1980;

2. Requests the African Governments concerned to pay their arrears to the institute;

3. Invite; African countries, which are in a position to do so, to make voluntary contributions to the Institute whenever possible;

4. Urges the United Nations Development Programme to continue its financial support to the institute at least at the present level of $US 1.3 million per annum;

5. Asks the Director of the institute to intensify his efforts to raise funds from external sources whether in the form of voluntary contributions or technical assistance;

6. Requests member States to:

(a) supply fellowships for training at the institute financed out of their national indicative planning figures or other sources;

(b) Utilize fully the institute’s training capacity by insisting whenever possible that the manpower training components of capital projects be undertaken at the institute;
(c) Make use of the institute’s advisory services capacity as a substitute for external consultants whenever possible;

7. *Urges* the Director to prepare a medium-term plan encompassing the mobilization of external resources for the financing of fellowships at the institute and to present it as soon as possible to the Governing Council of the institute.

**Resolutions adopted by the Commission at its Two Hundred Forty First meeting of the Twentieth Session (1985)**

**537 (XX). African Institute for Economic Development and Planning (IDEP)**

**The Conference of Ministers,**


*Recalling* its resolution 526 (XIX) of 26 May 1984 which expresses concern at the deepening economic and social crisis in Africa and its grave implications for the peoples and economies of the continent, and considering the role and contribution that the Institute can play in alleviating and managing the present economic crisis,

*Considering* that at its twenty-seventh meeting, held in Addis Ababa on 9 and 10 January 1985, the Governing Council of the Institute requested the eleventh meeting of the Conference of Ministers to prepare and adopt a resolution urging States members, the United Nations Development Programme (UNDP) and the General Assembly to assist in the future funding of IDEP,

*Noting* that the Institute should expand its teaching and research activities in line with the objectives of the Lagos Plan of Action and that the major obstacle to its doing so is the inadequacy of financial resources,

*Conscious* that there is a need to consolidate and strengthen the financial position of IDEP in the medium term,

1. *Recommends* that UNDP should continue its financial support to IDEP in view of the fact that it can serve as an institution assisting the United Nations Secretary-General and UNDP in their intensified efforts to help Africa alleviate its economic and social crisis;

2. *Recommends* to the General Assembly of the United Nations the incorporation of seven posts for core professional staff for IDEP into the United Nations regular budget as a contribution to the long-term financing of IDEP, in the same spirit as it has done for other regional institutions in Africa (e.g. MULPOCs) and outside Africa (Economic Commission for Latin America and the Caribbean (ECLAC));
3. **Requests** African Governments to implement ECA resolution 433 (XVII) of 30 April 1982 regarding the increase of their annual contributions to IDEP in line with the ECA country-quota formula agreed upon earlier, applied to the 1980 GDP figures of all independent African countries, including the newly independent ones;

4. **Requests** African countries to pay their accumulated arrears to the Institute in order to provide the finances necessary to allow it to continue to expand its activities;

5. **Invites** African Governments which are in a position to do so to make additional voluntary contributions to the Institute;

6. **Urges** the Executive Secretary of ECA, in his capacity as Chairman of the Governing Council of the Institute, and the Director of the Institute to exert maximum efforts to mobilize extra budgetary resources through technical assistance programmes to supplement its regular budget resources;

7. **Urges** the ECA Executive Secretary and the Director of the Institute to continue efforts to accelerate and expand the Institute's services to African countries, institutions and international organizations in its areas of competence in training, research and advisory services.

**Resolutions adopted by the Commission at its Two Hundred Forty Seventh meeting of the Twenty First Session (1986)**

574 (XXI). African Institute for Economic Development and Planning

The Conference of Ministers,


**Noting** the achievements of the Institute and the interest still shown by member States in its activities as stated in the 1984-1985 annual report of the Institute,

**Considering** the critical nature of the Institute's finances resulting from the decline in member States' contributions to the Institute from $US 600,000 in 1979 to about $US 255,000 in 1985, or less than 25 per cent of the expected level,

**Taking note** of the fact that apart from the funds provided by the United Nations Development Programme, which have remained constant over the last few years, the only other resource available to the Institute are contributions from member States, and that support staff costs are met entirely from these contributions,
Recalling further that the General Assembly did not approve the provision of four core teaching staff posts as recommended by the Economic and Social Council in its resolution 1985/62 of 26 July 1985,

Considering that the Institute is the only Pan-African institute training African experts in the field of planning,

Convinced that the Institute can and should play an important role in the development planning of African countries to help member States reverse the economic crisis now facing the region,

Conscious of the new role the Institute is to play in the coming years, during which it is expected to generate income from its own activities in order to become partly self-supporting,

1. Urges the Executive Secretary to continue his discussions with the United Nations Development Programme on the role it has to play in the funding of the activities of the African Institute for Economic Development and Planning during the forthcoming programming cycle, especially in the creation of the capacity which will make the Institute an income-generating institution, and to pursue further the implementation of Economic and Social Council resolution 1985/62 of 26 July 1985 on the provision of four core posts in the regular budget for the Institute;

2. Requests all African Governments to pay their annual contributions regularly in order to enable the Institute operate effectively;

3. Urges African Governments concerned to endeavor to pay as soon as possible at least 10 per cent of their arrears to the Institute in addition to their 1986 contributions;

4. Invites African governments which are in a position to do so to make voluntary contributions to the Institute whenever possible;

5. Urges the United Nations Development Programme to continue its funding of the Institute for at least a transitional period which will help the Institute create the capacity to become ultimately an income-generating institution, and after which the African countries will assume full responsibility for the financing of the Institute's basic training programme;

6. Requests the Director of the Institute to take all the necessary steps possible to improve upon the collection of contributions from member States, and to intensify his efforts to raise funds from external sources, in the form either of voluntary contributions or of technical assistance, both in support of the Institute's programme of activities and for fellowships for trainees;

7. Invites African Member States to make full use of the Institute's training capacity by sending trainees with the appropriate qualifications and making more provision under their national indicative planning figures or from other sources for fellowships for training at the Institute.
Resolutions adopted by the Commission at its Two Hundred Fifty First meeting of the Twenty-Second Session (1987)

612 (XXII). African Institute for Economic development and Planning (IDEP)

Conference of Ministers of Ministers,

Recalling ECA resolution 93 (VI) of 27 February 1964 which established the African Institute for Economic Development and Planning as a subsidiary body of the Economic Commission for Africa with the paramount goal of promoting and safeguarding the economic independence of the African countries and the General Assembly decision 35/454 of 20 December 1979 with which the Assembly approved the statute of the Institute as adopted by the Commission in its resolution 350 (XIV) of 27 March 1979 and revised in the light of the proposals made by the Secretary-General on the advice of the Fifth Committee of the Assembly,

Recalling also its resolution 537 (XX) of 29 April 1985 and ECSOC resolution 1985/62 which, among other things requested regular posts for IDEP and resolution 574 (XXI) of 19 April on the future development and the financing of IDEP,

Appreciative of the joint efforts made by UNDP, ECA and the African Governments to undertake an evaluation of UNDP assistance to the African Institute for Economic Development and Planning,

Noting with satisfaction the conclusions and recommendations of the mission highlighting IDEP’s specific role in the development of human resources and capacities required for the socio-economic development of the continent and in particular its potential role in the implementation of United Nations Programme of Action for African Economic Recovery and Development,

1. **Endorse** the mission’s recommendations as approved by the Governing Council of IDEP regarding the restructuring of the Institute with a view to:

   (a) achieving balanced growth and development of its four main activities - training, research, conferences and advisory services;

   (b) re-orienting its current pattern of resource allocation in such a way as to gradually phase out UNDP’s support for management and training staff to be taken over by contributions of Governments; and

   (c) simultaneously channeling of UNDP’s anticipated contribution to IDEP towards operational activities and in particular to research and advisory services;

2. **Expresses** its appreciation to the UNDP for having provided vital assistance to IDEP since it inception and for indicating its positive reaction to the recommendations of the Evaluation Mission;
3. **Appeals** to all member States to recognize that the continued existence and success to EDEP, endorsed by all parties concerned, implies a new commitment to their responsibility to IDEP which calls first and foremost for the regular and prompt payment of their contribution;

4. **Calls** upon all member States therefore to make every effort to pay regularly and promptly their annual assessed contributions and requests those countries which are still in arrears to endeavor to pay these by instalments until they are cleared completely in line with ECA resolution 574 (XXI) of 19 April 1986 and further appeals to the host Government to continue its efforts to fully implement its obligations in the spirit of its Agreement with the Commission;

5. **Requests** the Governing Council of IDEP to closely monitor the implementation of the recommendations and in particular those requiring action on the part of IDEP in its annual reviews of the activities of the Institute and to ensure that the new Medium-term Plan of IDEP is approved as soon as possible and is in line with the recommendations of the Evaluation Mission;

6. **Requests** also the Governing Council of IDEP to ensure that its new Medium-term Plan is in line with the recommendations of the Evaluation Mission subject to any relevant modifications to be made by the advisory Board of Studies to take appropriate steps to implement cost-saving measures recommended by the Evaluation Mission;

7. **Further requests** the Governing Council to take all measures to ensure that the Advisory Board of Studies is duly constituted and becomes operational without further delay;

8. **Requests** UNDP to continue to provide the necessary assistance over the next five years in line with the recommendations of the Evaluation Mission with particular focus on the establishment of a viable income generating consultancy service;

9. **Requests** also UNDP, in view of the fact that the funding of fellowships for training from national IPFs has not been working effectively since its introduction, to seriously consider making provision for fellowships under its future assistance to IDEP for selective/incentive training for activities in the field of economic cooperation and integration;

10. **Requests** further UNDP to ensure the effective monitoring of its future assistance at the country level through the respective UNDP field offices and in this respect also promote greater coordination between the UNDP Regional Bureau for Africa and UNDP Regional Bureau for Arab States;

11. **Requests** the Executive Secretary to ensure the appropriate follow-up of the recommendations with the UNDP and submit an official request embodied in a project document covering the period of UNDP’s Fourth Programming Cycle for Africa;

12. **Further requests** the Executive Secretary to take appropriate steps to implement those recommendations which call for joint implementation by the United Nations and ECA. In this connection, steps should be taken to:
(a) Transfer to IDEP the posts of ECA staff members currently on assignment to IDEP;

(b) Ensure that appropriate action is taken to present ECOSOC resolution 1985/62 to the United Nations General Assembly for the provision of regular posts to IDEP;

(c) Follow-up on possible arrangements in the spirit of TCDC to second or assign staff from IDEP's sister institutions in Latin America and Asia to IDEP.

Resolutions adopted by the Commission at its Two Hundred Fifty-First meeting of the Twenty-Third Session (1987)

622 (XXIII). African Institute for Economic Development and Planning (IDEP)

The Conference of Ministers,

Recalling its resolution 612 (XXII) of 24 April 1987 in which it noted with satisfaction the conclusions and recommendations of the Evaluation Mission on UNDP Assistance to IDEP and endorsed those recommendations,

Taking notes of:

(a) The efforts made by the Institute in the field of training;

(b) The fact that member States have continued to demonstrate their interest in the activities of the Institute both directly and indirectly through the nomination of their nationals for different training programmes at the Institute;

(c) The recent decision of UNDP conveyed to the Governing Council of IDEP at its thirtieth meeting to the effect that UNDP assistance to IDEP's training activities, in other words, funding for management and teaching posts would be terminated at the end of December 1989;

(d) The fact that many member States have not been paying their contributions regularly;

(e) The new five-year medium-term plan adopted by the Governing Council for implementation,

Recognizing that the Institute cannot continue without financial support from member States and the implications of UNDP's decision to withdraw assistance on the future of the Institute,
1. **Strongly** supports IDEP and requests it to continue and strengthen its training programmes and start its expanded research and new advisory/consultancy services as planned;

2. **Requests** the Executive Secretary of ECA, the Governing Council of IDEP and the Director to ensure that efforts are made to implement the new Medium-term Plan approved by the Governing Council at its thirtieth meeting;

3. **Strongly** urges all member States to translate their expression of support for the Institute into action by paying their annual contributions regularly;

4. **Calls** on all member States which owe arrears in their contributions to make every effort to pay these arrears at the rate of at least 10 per cent per year in line with the previous resolution;

5. **Expresses** sincere gratitude to those member States which have been paying their contributions, urges them to continue, and appeals to those members which can make voluntary contributions to do so;

6. **Expresses** its appreciation to the Executive Secretary of ECA for already agreeing, as announced to the Governing Council at its recent meeting, to provide funding for some management and research posts at IDEP;

7. **Invites:**

   (a) UNDP, firstly to continue the support it has been giving to IDEP though with a shift in emphasis to research and creation of capacity for IDEP's new advisory and consultancy services in line with the recommendations of the Evaluation Mission as adopted by the Governing Council and the ECA Conference of Ministers and secondly to assist it by way of offering projects for implementation by IDEP for payment;

   (b) ADB, firstly to assist IDEP to develop its capacity for advisory and consultancy services and secondly, to utilize the services of IDEP as a consultant;

8. **Requests** the Executive Secretary of ECA, first to support IDEP in the implementation of the five-year plan especially by way of funding the posts at IDEP, and secondly to present as part of his programme budget for the 1990-1991 biennium to the General Assembly for approval the request for regular posts for IDEP already approved by ECOSOC and in this connection to begin negotiations immediately as a matter of urgency with the department concerned at United Nations Headquarters;

9. **Calls** on member States to support at the Fifth Committee of the United Nations ECA's request for four regular posts for IDEP as part of ECA programme budget for the 1990-1991 biennium;
10. Requests the Director of IDEP to approach member States in order to mobilize extra funds particularly for research from other extra budgetary sources both bilateral and multilateral;

11. Expresses its gratitude to the Government of the republic of Senegal for its continued support to IDEP.

**Resolutions adopted by the Commission at its Two Hundred Sixty-First meeting of the Twenty-Fourth Session (1989)**


**The Conference of Ministers**

Recalling resolutions 285 (XII) of 28 February 1975, 433 (XVII) of 30 April 1982, 574(XXI) of 19 April 1986, 612 (XXII) of 24 April 1987 and 622 (XXIII)of 15 April 1988 on the financing and future development of the African Institute for Economic Development Planning (IDEP),

Recalling also resolution 185/62 of the Economic and Social Council which recommended regular budget posts for the Institute,

Noting with great satisfaction the achievements of the Institute, the services it has rendered and continues to render to African Governments and the increasing interest of member States ion its activities,

Appreciative of the invaluable assistance given the Institute by African Governments, the United Nations Development Programme (UNDP), the Economic Commission for Africa (ECA) and other organizations and institutions,

Considering the critical financial crisis facing the Institute, the decline in contribution from member States and UNDP’s decision to withdraw its assistance for training at the Institute and for the funding of core staff at the end of 1989.

Noting with satisfaction that the Governing Council of the Institute had appointed sub-committee to review the structure and management of the Institute and make recommendations for restructuring it.

1. Urges the Administrator of UNDP to reconsider the decision to withdraw traditional assistance from the Institute at a time African countries are facing critical financial problems and to continue supporting the Institute in line with Articles IX of its Statute, until other modalities for improving the Institute’s financial capabilities, including tuition fees for courses and the incorporation of Institute posts into the United Nations regular budget and other measures have been determined:

2. Appeals to the General Assembly of the United Nations to approve the incorporation of four core posts at the Institute in the regular budget in accordance with Economic and Social
Council resolution 185/62, and as in counterpart United Nations institution in other regions, to enable the Institute to carry out its function on a regular and sustained basis:

3. **Earnestly requests** African Governments as a matter of urgency to pay their contributions regularly and on time and to make plans to pay gradually their accumulated arrears:

4. **Calls upon** African Member States to support the Institute's request for funding to implement its medium-term plan and in particular for assistance in the governing bodies of international organizations such as UNDP, the Fifth Committee of the General Assembly, etc.;

5. **Requests** the Executive Secretary of the Commission to take immediate action to contact directly the representatives of African Member States on the Governing Council of UNDP and other concerned bodies of the United Nations and bring to their attention this resolution and the resolve of member States that they should support the request for assistance to the Institute;

6. **Requests** also the Chairman of the twenty-fourth session of the Commission/fifteenth meeting of the Conference of Ministers, the Executive Secretary of the Commission, and the management of the Institute to inform the Administrator of UNDP of the need for continued support to the Institute and to stress to the Director-General for Development and International Economic Cooperation the urgent need to incorporate the post funding of the Institute's core staff in the regular budget of the United Nations.

**Resolutions adopted by the Commission at its Two Hundred Sixty Seventh meeting of the Twenty Fifth Session (1987)**


**The Conference of Ministers**

*Recalling* its resolution669 (XXIV)of 7 April 1989 on the future funding of the activities of the African Institute for Economic Development and Planning (IDEP),

*Recalling* the Special Memorandum of the Governing Council of IDEP,

*Considering* the outstanding record of IDEP in the training of African planners and development specialists,

*Further* considering the continuing and growing need of African Governments for the services of IDEP in the fields of training, research and advisory services,

*Considering also* the possibility that the United Nations Development Programme (UNDP) will withdraw its financing of IDEP at the end of 1990 and that IDEP is the only regional institute able
to provide training and research services to all the member States of the Commission in the area of economic development and planning,

Noting with great distress that the persistent and substantial shortfall in member State contributions to IDEP will inevitably force its closure this year if no remedial action is taken,

1. *Urgently* appeals to the member States of the African Institute to:

   (a) Immediately pay to IDEP their contribution for 1990 and their arrears for 1989;

   (b) Pay to IDEP all their remaining arrears in accordance with a schedule to be arranged with the management of IDEP;

   (c) Pay their regular annual contribution to IDEP in a timely manner under arrangements to be determined with the management of IDEP;

2. *Calls upon* the United Nations General Assembly, as a matter of urgency, to approve the inclusion of four key posts for IDEP in the United Nations regular budget, namely the Director, the Chief of Administration and Finance and two senior lecturers, in line with the recommendation of the Economic and Social Council in its resolution 1985/62 of 26 July 1985, to enable IDEP to carry out its approved work programme and functions on a continued and sustained basis as stipulated in its Statute;

3. *Appeals* to UNDP to help the Institute to survive its present financial crisis and in particular to:

   (a) Quickly set up the evaluation mission announced in October 1989;

   (b) Give its full backing to the short-term training programme and to the research and advisory activities of IDEP;

   (c) Continue its support to the activities of IDEP in 1990 and beyond;

4. *Commends* the Governing Council of IDEP for the decisions taken to rationalize the use of resources and urges the management of the Institute to persevere in that endeavor.
Resolutions adopted by the Commission at its Two Hundred Eighty Fifth meeting of the Twenty Eighth Session (1993)

768(XXVIII). African Institute for Economic Development and Planning

The conference of Ministers,


Recalling also its resolution 669 (XXIV) of 7 April 1989 and 680 (XXV) of 19 May 1990 which appealed to the General Assembly, as a matter of urgency, to approve the incorporation of four core posts of the Institute in the regular budget,

Bearing in mind its resolution 726 (XXVII) of 22 April 1992 on strengthening the Economic Commission for Africa to face Africa's development challenges in the 1990s which expressed gratitude to the General Assembly for providing the Institute with a grant to cover the costs of four professional posts for the 1992-1993 biennium thus enabling it to contribute to the process of strengthening the operational capacity of the Commission in meeting the challenges facing Africa in the 1990s,

Recalling also Economic and Social Council resolutions 1985/62 of 26 July 1985 and 1990/72 of 27 July 1990 which, among other things, recommended the incorporation of four core professional posts into the United Nations regular budget as a contribution to the long-term financing of the Institute and to enable it to carry out its approved work programmes and functions on a continued and sustained basis,

Noting that the Joint Inspection Unit after a thorough examination of the Institute's situation had in its 1990 report (JIU/REP/90/4), recommended that eight permanent posts should be created in the regular budget to erase annual uncertainty about the Institute's budget and offset dependency on United Nations Development Programme funding;

Bearing in mind that United Nations Development Programme policy requires that funding of core posts in institutions such as the African Institute for Economic Development and Planning should be discouraged and that the Programme is currently supporting a preparatory phase project designed to improve operational capacities for research, short-term training and networking, advisory/consultancy services and management audit,

Commending the increasing efforts of member States to meet their obligations to the Institute regularly by paying their annual assessed contributions,
Noting with appreciation that the resources put at the disposal of the Institute, in the form of the grant for the four professional posts for the years 1991 to 1993, have been productively used and that recent achievements in revitalizing the Institute and in improving its delivery capacities would not have been realized without these resources,

Noting with interest the increasingly successful attempt to generate independent incomes by various means and to develop operational projects for possible funding from diversified bilateral and other donor agencies,

Convinced that with the expansion in the fields of its activities to include subject areas related to development management in general, the Institute will in future years play an even more important role in the promotion of sustained development of Africa,

Considering that the Institute is the only bilingual regional institution of its kind in Africa and that it has an outstanding record of training and research services to African countries in the area of economic development and planning,

Considering also that there are increasing demands being made by member States and their intergovernmental organizations for the services of the Institute, particularly for tailor-made training programmes,

Considering further that counterpart United Nations institutions in other regions have benefitted from regular budget posts,

Conscious of the urgency of stabilizing the financing of the core posts in the Institute;

1. Urgently appeals to the General Assembly to convert the grant to the Institute into established professional posts in the regular budget as provided in the Economic Commission for Africa's proposed programme budget for the 1994-1995 biennium.

2. Appeals further to the General Assembly to provide the other types of resources for programme implementation, as requested in the institute's component of the Commission's proposed programme budget for the 1994-1995 biennium;

3. Calls upon member States to support, at the Fifth Committee of the General Assembly and in other relevant fora, the requests for a minimum of four established professional posts for the Institute as part of the Commission's programme budget for the 1994-1995 biennium;

4. Requests member States to sustain their support to the Institute through payment of their contributions and through increased use of the various' types of services it provides;

5. Urges the Executive Secretary and the management of the Institute to continue their efforts to mobilize resources from extra budgetary and other supplementary resources to enable the institute to implement its expanded programmes.
Resolutions adopted by the Commission at its Three Hundred First meeting of the Thirty First Session (1996)

815 (XXXI). Mobilization of resources for industrialization in Africa

The Conference of Ministers,

Recalling General Assembly resolution 47/177 of 22 December 1992 adopting the programme for the second Industrial Development Decade for Africa,

Recalling also resolution GC5/Res. 12 and the Yaoundé Declaration adopted by the fifth session of the General Conference of the United Nations Industrial Development Organization, as well as the conclusions and recommendations of the second Ministerial Symposium on Industrialization of Least Developed Countries,

Recalling further resolution 2 (XI) adopted at its eleventh meeting on the development of the private sector for the accelerated implementation of the programme for the second Decade and beyond,

Rearing in mind the major objectives of its mandate in accelerating the pace of industrialization in the region through the harmonization of industrial policies and strategies of member States and of relevant intergovernmental organizations as well as ensuring the building and utilization of critical capacities in Africa, Conscious of the central role of industrialization in the socio-economic transformation of Africa,

Considering the new international environment characterized by Uruguay Round Agreements that led to the creation of the World Trade Organization,

Also considering the paucity of domestic savings which compelled African countries to create an enabling environment for foreign investments,

Considering further the guarantee of intellectual property rights as one of the basic prerequisites required by the private investors to mobilize resources for industries,

1. Takes note of document CAM! 12/8/ICE/1995/8 entitled "Mobilization of financial resources for the implementation of the programme for the second Industrial Development Decade for Africa";

2. Also takes note of document CAMI.12/9/ICE/1995/9 entitled "Development of human resources for industrialization in Africa";

3. Expresses concern about the adverse impact of mounting external debt, collapse of commodity prices and decreases in resources flow to Africa;
4. *Calls upon* African countries to persevere in their efforts to create and maintain an enabling environment for private sector development and the growth of private capital inflows, especially in productive activities through the institution of the necessary macroeconomic framework which would emphasize improving infrastructural and human resources development capacities;

5. *Further calls upon* African Governments to create and enhance an enabling environment for domestic resources mobilization;

6. *Invites* Africa's development partners to extend every necessary support for improving investment conditions for both domestic and foreign investors by substantially increasing the flow of official development assistance resources, implementing comprehensive debt-relief programmes, supporting the efforts of African countries to improve and enhance their financial intermediation capabilities, upgrading infrastructure and participating actively in the promotional activities of African countries;

7. *Requests* the Executive Secretary of the Economic Commission for Africa, the Secretary-General of the Organization of African Unity and the Director-General of the United Nations Industrial Development Organization as well as the Secretary-General of the United Nations Conference on Trade and Development, the President of the African Development Bank and the World Bank Group to continue providing African countries with the technical and financial assistance they need to promote the private sector and private investment;

8. *Calls upon* African member States and regional/sub regional organizations to pay particular attention and accord priority to the development of industrial skills, particularly technological, engineering and entrepreneurial capabilities, in national human resource development programmes and to ensure that adequate resources are earmarked for that purpose in national budgets as well as in the technical cooperation programmes of the United Nations Development Programme and other multilateral and bilateral funding agencies;

9. *Urges* African States to pay particular attention to human resources development support institutions and to find ways and means of strengthening research/development and training institutions such as the African Regional Centre for Engineering, Design and Manufacturing, the African Regional Centre for Technology and the African Institute for Economic Development and Planning;

10. *Also calls upon* the Commission, the United Nations Industrial Development Organization and other international organizations to continue helping African countries in their research/development and training activities by providing technical and financial assistance to sub regional and regional institutions such as the African Regional Centre for Engineering,
Design and Manufacturing, the African Regional Centre for Technology and the African Institute for Economic Development and Planning;

11. Further calls upon the Commission and other relevant international organizations, particularly the United Nations Industrial Development Organization, the United Nations Development Programme, the United Nations Educational, Scientific and Cultural Organization and the International Labor organization to continue to accord high priority to the development of human resources and entrepreneurial capabilities in their technical cooperation and other activities in Africa:

12. Request the secretariats of the Commission, the United Nations Industrial Development Organization and the Organization of African Unity to take necessary measures with a view to establishing an information network on African industrial training institutions;

13. Further urges African Governments to formulate policies geared towards increasing the participation of women in industrial development;

14. Requests African Member States and the private sector to institute incentive measures to check Africa’s brain-drain and manage local skills rationally;

15. Calls upon African Governments to obtain, with the assistance of intellectual offices, adequate facilities for the use of intellectual property as a tool for industrial development and for attracting private investments in industries; meeting the needs of the economic operators through technical information and the promotion of inventions and technological culture and enhancing the negotiating capacity of African countries regarding contracts on technology;

16. Requests the Executive Secretary of the Commission and the Director-General of the United Nations Industrial Development Organization in cooperation with the Secretary-General of the organization of African Unity, to undertake follow-up actions for the mobilization of resources at national, sub regional and jointly submit a biennial report on the matter to the Conference of African Ministers of Industry.
Resolutions adopted by the Commission at its Forty-Ninth Session (2002)

Resolution: Institute for Economic Development and Planning (IDEP)

The Conference of Ministers,

Recalling the various resolutions that have implications on the mandate and operations of the African Institute for Economic Development and Planning (IDEP) including, in particular, Commission Resolution 350(XIV) of 27 March 1979 on the adoption of the revised Statutes of the Institute as amended by the fifth Committee of the General Assembly and endorsed by the then Executive Committee of the Commission after amendment of article IV. 2(d) which is contained in the annex to the said resolution,

Recalling also its resolution 827(XXXD) of 8 May 1997 on the rationalization and harmonization of ECA - sponsored Institutions,

Taking note of the Proposed Revisions to ECA's Medium-term Plan, 2002-2005, Having examined the proposed revisions to the Statutes of the African Institute for Economic Development and Planning, Convinced that the proposals contained in the medium-term strategy and indicative work programme of the Institute for the period 2003-2006 (document E/ECA/CM. 1/9) will make a significant contribution to the effective operationalization of its mandate and the revitalization of its activities,

1. Endorses the revisions to the Statutes of IDEP (Document E/ECA/CM. 1/8) and its medium-term strategy and indicative work programme for the period, 2003-2006;

2. Requests the Secretary-General of the United Nations, in submitting the revisions to the Medium-term Plan, 2002-2005 to the General Assembly, to give special consideration to the work programme of the Institute as an integral part of the regular work programme of the Economic Commission for Africa under the proposed sub-programme 9, Development planning and administration;

3. Calls upon the General Assembly of the United Nations and its second and fifth Committees to ensure that adequate resources are made available to IDEP and the Commission for the implementation of the work programme of the Institute;

4. Requests the Executive Secretary of the Commission to ensure that the implementation of this work programme is guided by the same principles that have underpinned reform and renewal at the Economic Commission for Africa: professional excellence, cost-effectiveness in product management and programme delivery, effective partnerships with African regional organizations, United Nations agencies and other multilateral and bilateral donors in support of capacity-building and Africa's development.
Resolutions adopted by the Commission at its Forty-Ninth Session (2005)


The Conference of Ministers,

Recalling resolution 842 (XXXVII) of 22 May 2004 adopted by the Conference of African Ministers of Finance, Planning and Economic Development by which the Conference endorsed the ECA Biennial Programme Plan for the period 2006-2007;

Taking note of the programme structure endorsed by the Conference of Ministers, which includes a new sub programme entitled “Development planning and administration”, which is implemented by the UN African Institute for Economic Development and Planning (IDEP);

Noting with appreciation, the ongoing work by ECA through the activities and outputs undertaken by its various organizational units in general and IDEP in particular, to strengthen capacities of member States and their intergovernmental organizations as well as civil society organizations;

Having examined the Proposed Programme of Work and Priorities for the Biennium 2006-2007, as contained in document E/ECA/CM.38/3,

Convinced that the activities contained in the proposed programme of work for the biennium 2006-2007 will help to foster accelerated and sustained growth for poverty reduction in Africa, as they are in line with priorities identified by member States;

5. Endorses the Proposed Programme of Work and Priorities of the Commission for the biennium 2006-2007, taking into account the discussion and related observations and amendments made at the meeting.

6. Calls upon the Advisory Committee on Administrative and Budgetary Questions (ACABQ), ECOSOC, the Fifth Committee and the General Assembly of the United Nations to:

   (i) Ensure that adequate resources are made available to the Commission for the implementation of the work programme; and

   (ii) Provide the UN African Institute for Economic Development and Planning (IDEP) with the necessary resources by transforming its current grant into post and non-post regular budget resources in order to enable the Institute to implement effectively its new sub programme on development planning and administration.
Resolutions adopted by the Commission at its Thirty Ninth Session (2006)

846(XXXIX) III. African Institute for Economic Development and Planning

The Conference of Ministers

Expressing its appreciation to the African governments and bilateral partners that have made or pledged financial and other contributions to the Institute;

Noting with concern that training requests from African countries are growing and that the contributions of those countries to the general operating budget of the Institute still remain low;

Recalling Commission resolution 839 (XXXV) of 20 October 2002 that has implications on the mandate and operations of the African Institute for Economic Development and Planning (IDEP);

Taking note of the appeal made by the Executive Secretary of the Economic Commission for Africa (ECA) and several member States for the urgent need to support the Institute;

Welcoming the recent progress made by the Institute in its various programmes and activities, including the improved cooperation that has been established with the African Union, the Regional Economic Communities (RECs) and with other national, sub-regional and regional institutions;

Noting that the bulk of the resources contributed to the Institute are directed mainly to support the delivery of training programmes rather than to its general operating budget, and stressing the need to address that unbalanced situation;

Noting also that while IDEP, as an integral part of the Commission's programme structure, provides training programmes to all African countries free of charge, the Institute only receives a limited grant from the United Nations regular budget, while similar United Nations institutions such as the Latin American Institute for Economic and Social Planning (ILPES) are provided with substantial resources from the United Nations regular budget; and

Reiterating that training activities should be accorded a more visible and larger role in support of the management of African economies and in scaling up the efforts of capacity building within member States by ECA;

1. Reaffirms the importance of a coordinated, comprehensive approach to Africa's research and training agenda based on an effective coherent strategy and a results-oriented division of labor among the major regional organizations and other training institutions on the continent;
2. **Also reaffirms** the relevance of the IDEP for undertaking demand-driven training activities for African Governments, public organizations and the private sector in view of the growing importance of capacity building for member States and the relevance of training-related research activities by the Institute within its mandate;

3. **Stresses the need for the Institute to strengthen further its cooperation with other United Nations institutes and relevant national, regional and international training institutions;**

4. **Welcomes** the progress made in integrating IDEP in ECA’s work programme and in building partnerships between the Institute and major Pan-African institutions, the RECs and other bodies of the United Nations system in respect to the training programmes, and, in this context, underlines the need to develop further and to expand the scope of such partnerships, in particular at the country level, with a view to ensuring that the Institute continues to remain a center of excellence for training in Africa;

5. **Encourages** the Governing Council of IDEP to continue its efforts to resolve the critical financial situation of the Institute, in particular with a view to broadening its donor base and increasing the contributions made to the general operating budget of the Institute;

6. **Emphasizes** the need for member States to strengthen their support for the Institute by paying their assessed contributions regularly;

7. **Requests** the Executive Secretary of ECA, in consultation with the United Nations Secretary-General, to make proposals for alleviating the Institute's current financial difficulties, which are aggravated by the current provision of a grant instead of adequate United Nations regular budget resources, taking into account that similar United Nations training institutes enjoy such a privilege; and

8. **Requests** further the Executive Secretary to report to it at the fortieth session of the Commission/Conference of African Ministers of Finance, Planning and Economic Development on the implementation of the present resolution, including the report on the status of contributions to and the financial situation of the Institute.
Resolutions adopted by the Commission at its Fortieth Session (2007)

851 (XL) African Institute for Economic Development and Planning

The Conference of Ministers,

Recalling its resolution 846(XXXIX) of 15 May 2006 on the mandate and operations of the African Institute for Economic Development and Planning (IDEP); Acknowledging the contributions that have already been made by some member States;

Noting with concern the critical financial situation that the Institute continues to face, which is further aggravated by the non-payment of assessed contributions by some member States; Reaffirming the relevance of IDEP in providing relevant, demand-driven training; activities for African Governments, public organizations and the private sector to meet the capacity building needs of member States;

Stressing the need for the Institute to further strengthen its cooperation with other relevant national, regional and international training institutions;

Deeply concerned about the current human and overall management challenges facing the Institute;

Taking note of the Report of the External Review of the IDEP

1. **Endorses** the recommendations of the panel contained in the report;

2. **Mandates** the Executive Secretary to carry out a thorough needs assessment as well as a management audit to enable IDEP to fulfil its mission;

3. **Further mandates** the Executive Secretary to make the necessary arrangements to finalize the report of the Panel of External Reviewers and submit this to the next session of the Commission; and

4. **Urges** member States who have made pledges to honor their commitments.
858 (XLI) Special Meeting of the Governing Council of the African Institute for Economic Development and Planning (IDEP)

The Conference of Ministers,


_Recalling_ that at the thirty-ninth session of the Commission held in Ouagadougou, Burkina Faso in May 2006, the African Ministers of Finance, Planning and Economic Development had requested the Executive Secretary of ECA to make proposals for improving the difficult situation of IDEP and to report there on to the fortieth session of the Commission;

_Notting that_, in response to that request, the Executive Secretary of ECA had set up an external review panel composed of two high-level consultants, and that on the basis of the preliminary recommendations and subsequent decisions (E/ECA/COE/26/15) of the Conference on IDEP, the Executive Secretary had reconvened the same review panel to deepen the exercise and to recommend some scenarios for the future of the Institute;

1. _Taking note_ of the recommendations of the report on the external review of IDEP, in particular those on the repositioning of the Institute;

2. _Noting_ that some strategic and operational issues identified in the external review report had already been brought to the attention of the Governing Council at its forty-fifth and fortieth meetings;

3. _Endorses_ the findings and recommendations of the external review, in particular those on the urgent need to reposition IDEP;

4. _Reaffirms_ that the mandate and mission of IDEP remain relevant and stresses that the Institute should strengthen its cooperation with other United Nations institutes and national, regional and international training institutions;

5. _Reaffirms_ the importance of a comprehensive and coordinated approach to the training and research agenda in Africa, on the basis of consistent and effective result-based management, and on a division of labor among the major regional organizations and other training and research institutions on the continent;
6. Mendates the Executive Secretary of ECA, in his capacity as Chairman of the Governing Council, to take all the necessary measures to reposition IDEP. In this context, he should assume as a matter of priority direct responsibility for the management of the Institute, the revitalization of its deliberative organs, particularly the Governing Council and the Scientific Board, the updating of its statutes and the preparation of a programme budget over a transitional period of twelve months. The other recommendations of the external review panel and those of the special meeting of the Governing Council must also receive particular attention during this transitional period;

7. Urges the Member States to commit themselves more clearly in the process of repositioning IDEP, particularly by providing substantial support and participating in the activities of the Institute and contributing financially to its budget;

8. Requests the Executive Secretary of ECA, in consultation with the Secretary-General of the United Nations and the Governing Council to make proposals for alleviating the financial difficulties of the Institute, based on the modalities used in United Nations training institutes having similar missions;

9. Further requests the Executive Secretary to report on this mandate to the next session of the Conference.

Resolutions adopted by the Commission at its Forty-Second Session (2009)

864 (XLII) Repositioning of the African Institute for Economic Development and Planning (IDEP)

The Conference of Ministers,

Recalling its resolution 851 (XL) of 2 April 2008 on IDEP, in which it mandated the Executive Secretary of ECA, in his capacity as Chairman of the Governing Council, to take all the necessary measures to reposition the Institute;

Recalling also its resolution 846 (XXXIX) of 15 May 2006 on the mandate and operations of IDEP; Noting with appreciation the updated report presented on the repositioning of IDEP, which outlined the major steps taken and the measures proposed for revamping the programmes and diversifying the services provided by the Institute, as articulated by its newly recruited Director;

1. Congratulates the new Director of IDEP upon his appointment and extends its support and cooperation to him;

2. Endorses the broad vision and strategic orientation for the renewal of the Institute which the Director has presented;
3. *Encourages* the IDEP leadership to continue the consultative process for the speedy completion of the repositioning of the Institute, including innovative methods of financing and programming for the long term;

4. *Appreciates* the financial contributions received from some member States, and requests those who have not paid their contributions to do so.

5. *Requests* the Director of IDEP, in close collaboration with the Governing Council of the Institute, to report on the new strategic orientation and priorities, as well as the status of implementation of the IDEP repositioning exercise to the next session of the Conference.

**Resolutions adopted by the Commission at its Forty-Third Session (2010)**

875 (XLIII) Repositioning of the African Institute for Economic Development and Planning

**The Conference of Ministers,**

*Having received* with satisfaction, an updated report on the considerable progress made to reposition the Institute, particularly with regard to its vision, mission, strategy and programme of work,

*Appreciative* of the renewed and increased engagement of member States with the work of the Institute, and encouraging them to sustain their commitment by paying all outstanding annual assessed contributions,

*Welcoming* the strategic choice of more deeply interfacing the work of the Institute with the overall programmatic orientation of the United Nations Economic Commission for Africa with a view to ensuring that IDEP and other ECA substantive divisions deliver services to African countries as one coherent entity,

1. *Commends* the Governing Council of the Institute and the new management for successfully piloting the repositioning exercise and bringing it to a satisfactory conclusion on the basis of a long-term vision which it endorses;

2. *Endorses* the request made by the IDEP Governing Council for a significant increase in the United Nations annual grant to the Institute, and calls upon the African Group at United Nations Headquarters in New York to work towards this end;

3. *Requests* the IDEP Governing Council to continue to furnish it with updated reports on the progress of the work of the Institute for information and further guidance as may be deemed necessary;

4. *Also requests* IDEP to take steps to involve the AU Commission and the RECs in its overall programme development and implementation.
Resolutions adopted by the Commission at its Forty-Fourth Session (2011)

879 (XLIV) Governing development in Africa: the role of the State in economic transformation

The Conference of Ministers,

Recalling African Union decisions and instruments related to democracy, governance and development, including:

- The Constitutive Act of the African Union (2000),

- The African Union Convention on Preventing and Combating Corruption (2003),


- The Declaration of the New Partnership for Africa's Development on Democracy, Political, Economic and Corporate Governance (2002) and

- The Protocol to the African Charter on Human and Peoples' Rights on the Rights of Women in Africa, Recognizing the need to rethink the role of the State in economic diversification and the structural transformation of African economies,

Noting the five critical ingredients in creating a developmental State, namely good leadership, bureaucratic professionalism, a vibrant private sector, an engaging civil society and transformative policies derived from popular public participation, Inspired by the successful lessons learned from developmental States in other regions, both in their aspirations and economic performance and in the reassertion of the legitimate role of the State in effectively managing development, Noting the threats to growth and development posed by natural and man-made disasters,

1. Urges African governments to promote a develop

   i. Transform its political system to a developmental one;

   ii. Restructure the economy to ensure sustained diversification of the production and export base;

   iii. Restructure its bureaucratic incentives away from rent-seeking towards facilitative, pro-growth and pro-poor allocation of resources;
• Promote democracy, political participation and transparency to inform the new developmental approach taken by the State; and

• Commit to continue pursuing business friendly environment.

2. Calls upon African governments to formulate and implement inclusive social and economic policies and strategies aimed at addressing social concerns such as widespread poverty and massive youth unemployment, while mainstreaming gender issues in governing development and economic transformation, as well as addressing the needs of vulnerable groups such as refugees, internally displaced persons, youth, the aged, the disabled and children;

3. Appeals to African countries to strengthen public fiscal governance, fiscal and budgetary transparency and accountability, institution building, balanced reforms and capacity building initiatives and autonomy in reform choices as necessary prerequisites for building a developmental State;

4. Calls upon African governments to enhance domestic resource mobilization by improving efficiency in the use of public resources, improving fiscal policies, strengthening tax administration, increasing accountability, addressing tax evasion, fraud and avoidance and minimizing fiscal leakages due to unfavorable contracting terms in the extractive industries;

5. Calls upon African countries to introduce measures to safeguard the continuity of developmental policies in order to prevent reversals resulting from changes in government;

6. Urges the African Union Commission, the Economic Commission for Africa and regional economic communities to conduct further research and generate a body of knowledge on the role of the State, the private sector, civil society and other stakeholders in economic transformation;

7. Invites African countries to adopt development strategies and industrial policies anchored in strategic planning for structural transformation, inclusive growth and sustainable development;

8. Requests the Economic Commission for Africa and the African Institute for Economic Development and Planning to provide technical support in building the capacity of
member States in formulating, implementing and evaluating their policies and development plans and strategies;

9. Encourages African countries to strengthen institutions responsible for long-term development planning and strategy setting;

10. Requests the African Union Commission, the Economic Commission for Africa and regional economic communities to assist in developing capacity needed for realizing the developmental Scare in Africa;

11. Urges African countries to strengthen institutions responsible for disaster mitigation, preparedness, response and recovery.

Resolutions adopted by the Commission at its Sixty Sixth Session (2013)

908 (XLVI) Refocusing and recalibrating the Economic Commission for Africa to support Africa’s structural transformation

The Conference of Ministers,

Recalling the Decision of AU Assembly of Heads of State and Government (Assembly/AU/Dec.450 (XX)), which endorses the strategic reorientation and refocusing of ECA to support accelerated structural transformation of Africa,

Further Recalling the terms of reference of the Commission as adopted by the Economic and Social Council in resolution 671A (XXV) of 29 April 1958 and amended by its resolutions 974 D.1 (XXXVI) of 5 July 1963, 1343 (XLV) of 18 July 1968 and 1978/68 of 4 August 1978,

Cognisant of General Assembly resolutions 45/177 of 19 December 1990, 45/264 of 13 May 1991 and 46/235 of 13 April 1992 which call for the role of the regional commissions to be strengthened,

Further cognisant of General Assembly Resolution A/RES/66/288, the Outcome Statement of Rio+20, which invites the UN regional commissions and other regional organizations to support developing countries to achieve sustainable development and poverty reduction as well as promote a balanced integration of the economic, social and environmental dimensions of sustainable development in their respective regions,

Taking Note of General Assembly resolution 67/266 on the Quadrennial Comprehensive Policy Review, which mandates the regional commission to undertake operational activities for development at the national, sub-regional and regional levels,

Noting with appreciation the consultative process being undertaken in the African region on the Post-2015 Development Agenda and stresses that the priorities of the agenda include among
others structural economic transformation and inclusive growth; innovation and technology; gender equality, and human development,

*Welcoming efforts* of African countries to embark on broad structural transformation and achieve middle-income status, which is anchored on the promotion of good governance, sound macro-economic policy-making and management, better planning of the economy, effective management of natural resources and climate change, harnessing the potential of its demographic dividend, boosting domestic resources mobilization, achieving gender equality, and investments in physical infrastructure and human capital,

*Taking note* of the paper by the Executive Secretary entitled ECA new strategic directions for the transformative development of Africa (E/ECA/COE/32/10); the Revised Strategic Framework/Biennial Programme Plan for the period 2014-2015 (E/ECA/COE/32/15); the Proposed Programme Budget for the period 2014-2015 (E/ECA/COE/32/12) and Statutes of the African Institute for Economic Development and Planning (E/ECA/COE/32/14),

1. *Calls* on ECA to enhance its capabilities with regard to evidence-based policy research, generating high quality and real time data and statistics, and providing enhanced advisory services, and capacity development to member States;

2. *Mandates* the Executive Secretary to realign the programmes and priorities of the ECA to the new strategic orientation with a view to support the transformative development agenda of the Africa Union;


4. *Also Endorses* the updated statutes of the African Institute for Economic Development and Planning (IDEP) as the specialist training institution responsible for economic policy design and management, and development planning, monitoring, and evaluation; and Requests the Executive Secretary of the ECA to transmit it to the Economic and Social Council (ECOSOC) of the United Nations towards the issuance of the appropriate administrative advice to ensure its effective implementation;

5. *Calls* upon the Secretary-General of the United Nations to provide required support to ECA to enhance its work in accordance with Africa’s priorities and in line with the Decision of the African Union Heads of State and Government.
Resolutions adopted by the Commission at its Forty-Ninth Session (2016)


The Conference of Ministers


Recalling also article IV, paragraph 3, of the updated statute of the African Institute for Economic Development and Planning, by which the Conference of Ministers of Finance, Planning and Economic Development is required to appoint the 10 members of the Governing Council of the Institute who will serve representatives of African Governments,

Taking note of the progress report on the work of the African Institute for Economic Development and Planning,

Taking note also of the recommendations of the Governing Council of the African Institute for Economic Development and Planning at its fifty-third and fifty-fourth meetings, held in February 2015 and February 2016, respectively, calling for the revision of the statute of the Institute,

Taking note further of the renewal of the Governing Council of the African Institute for Economic Development and Planning, as recommended by the Council at its fifty-fourth meeting,

Recognizing the central role of planning in meeting Africa’s development priorities, in particular in support of the implementation of the Sustainable Development Goals and Agenda 2063,

Acknowledging the critical role that an adequate capacity-building policy and programme will play in the achievement by member States of their development objectives,

Commending the Economic Commission for Africa on its continued support for the African Institute for Economic Development and Planning,

Concerned that the current level of financial support from member States, through payment of annual assessed contributions to the African Institute for Economic Development and Planning, is low and that the Institute is thus limited in its ability to sustain its support to member States through capacity-building,
1. **Recommends** that the Governing Council further considers the revised statute of the African Institute for Economic Development and Planning, based on the approved amendments;

2. **Recommends** that the Bureau of the 2016 Conference of Ministers to conduct consultations with member States, to secure nominations for and appoint members of the Governing Council of the African Institute for Economic Development and Planning, as early as is feasible, and preferably before 30 April 2016;

3. **Calls** upon member States to pay their annual assessed contributions to the African Institute for Economic Development and Planning regularly and to take steps towards the settlement of their arrears, where applicable;

4. **Calls** upon Economic Commission for Africa partners to support the capacity development activities of the African Institute for Economic Development and Planning;

5. **Calls** upon the Economic Commission for Africa to strengthen further its support for the African Institute for Economic Development and Planning.

**Conclusion**

There are 32 resolutions that have been passed by the conference of Minister since the establishment of the African Institute for Economic Development and Planning in 1962 which outline the statutes, structure and mandate.